

## Presentation Overview

- Strategic Objectives
- Operational Highlights
- Financial Highlights
- Governance and Management
- Outlook



## Strategic Objectives

- Generate reliable and growing cash distributions
- Maximize unit value
- Expand asset base


## Primaris' Defined Property Strategy:

- Mid-market retail centres in major cities
- Major retail centres in secondary cities
- Other complementary assets


## Canada's Dynamic Retail Market



## PMZ Portfolio



## Acquisition - Driftwood Mall


$\underset{\substack{\text { Retail Real Estate } \\ \text { Rnvestment Trust }}}{ } \not \approx$


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## Driftwood Mall

- The acquisition of Driftwood Mall for $\mathbf{\$ 4 5 . 2}$ million was completed on May 2, 2012
- Driftwood Mall is a single-level enclosed community shopping centre in Courtenay, British Columbia
- Target expansion in 2013 will increase the total leasable area to 260,058 square feet
- We expect the year one NOI return on purchase price to be 6.1\% increasing to $6.4 \%$ in year two


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## Average Rent Increase on

 Lease Renewals

## Operational Highlights

(For the three months ending March 31, 2012)

- Primaris same property sales productivity average: \$466 p.s.f.
- Primaris sales productivity $\mathrm{Y}-\mathrm{O}-\mathrm{Y}: \quad-0.6 \%$
- Primaris Q1 same property NOI Growth Y-O-Y: 2.8\%
- Primaris leasing activity:
- 139 leases; 529,547 square feet; $76.5 \%$ of leasing activity was renewals
- Weighted average:
- Increase over previous rent paid for renewals: 6.5\% (7.6\% excluding major tenants)
- Occupancy rate 96.7\% at March 31, 2012


## Portfolio Lease Maturities

## Total Portfolio Lease Maturities and Weighted <br> Average Minimum Rents PSF Expiring


(\#) indicates the number of Anchor Stores
Lease maturities are no greater than $11.4 \%$ of the portfolio in any year between 2012 Q2-Q4 and 2017.

## Ten Largest Tenants

|  | Percentage of <br> Total Annual <br> Gross Rent | Area (Sq, ft.) | Weighted Average <br> Lease Term to <br> Maturity (Years) |
| :--- | :--- | ---: | :--- |
| Tenant Groups | Hudson's Bay Company | $4.4 \%$ | $1,993,118$ |
| 2 | Canadian Tire | $3.8 \%$ | 886,735 |
| 3 | YM (Suzy Shier, Stitches, Bluenotes) | $2.7 \%$ | 242,629 |
| 4 | Reitmans | $2.5 \%$ | 189,024 |
| 5 | Sears | $2.4 \%$ | $1,208,334$ |
| 6 | Shoppers Drug Mart | $2.3 \%$ | 189,773 |
| 7 | Target | $2.2 \%$ | 952,454 |
| 8 | Bell Canada | $1.8 \%$ | 9.5 |
| 9 | Comark (Cleo, Bootlegger, Ricki's) | $1.6 \%$ | 106,318 |
| 10 | Best Buy | $1.6 \%$ | 221,412 |

Note: The tenant groups shown above represent different corporate covenants that fall within a given tenant group.

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## Grand Opening dates for Targets stores

| 2013 | Mall | Location |
| :---: | :---: | :---: |
| April | Burlington Mall | Burlington, ON |
| May | St. Albert Centre | St. Albert, Edmonton, AB |
| July | Cataraqui Centre | Kingston, ON |
| July | Driftwood Mall | Courtenay, BC |
| September | Sunridge Mall | Calgary, AB |
| September | Fleur-de-Lys Shopping Centre | Québec City, QC |
| September | Place d'Orleans | Ottawa, ON |
| September | Place Vertu | Montreal, QC |
| November | Grant Park Shopping Centre | Winnipeg, MB |

## Target Timeline

## 6 months <br> 6-9 months

Zellers gets Notice
rs gets Notice

Construction starts
Target opens


## Primaris - Zellers locations



## Asset Type Diversification

Asset Type Diversification of Portfolio
(Based on Square Footage: As at July 2003)


## Asset Type Diversification of Portfolio

(Based on Square Footage: As at March 31, 2012)

Enclosed Shopping Centres

Unenclosed Retail


Retail

- Other


## Geographic Diversification

Geographic Diversification of Portfolio (Based on Minimum Rent: As at July 2003)

Geographic Diversification of Portfolio (Based on Minimum Rent: As at March 31, 2012)


## Shopping venues most often visited



ICSC Survey: 2009 Shopping Habits Report


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Primaris



## Net Income and Distributions

|  | Q1-2012 | Q1-2011 |
| :--- | ---: | ---: |
| Revenue | $\$ 100.4 \mathrm{~mm}$ | $\$$ |
| Net Income | 81.9 mm |  |
| Cash Distributions | 26.9 mm | 5.0 mm |
| Cash Distributions per unit | 25.6 mm | 25.0 mm |



## Total Capitalization

|  | March 31 | Pro Forma |
| :--- | ---: | ---: |
| Secured Debt | $\$ 1,418 \mathrm{~mm}$ | $\$ 1,418 \mathrm{~mm}$ |
| Bank Indebtedness | 27 mm |  |
| Convertible Debenture | 230 mm | 227 mm |
| Equity | $1,833 \mathrm{~mm}$ | $2,050 \mathrm{~mm}$ |
| Total Market Capitalization | $3,495 \mathrm{~mm}$ | $3,695 \mathrm{~mm}$ |
| Number of Units | $84,697,928$ | $89,897,661$ |

## Mortgages Payable - Debt Maturities

As at March 31, 2012 (expressed in millions)

| Year | Debt Maturity <br> $(\$)$ | Annual <br> \$) | ( Security |
| :---: | ---: | ---: | :--- |
| 2012 <br> remainder | 21 | 25 | Eglinton Square |
| 2013 | 214 | 31 | Stone Road, Cornwall, Alliston, Woodgrove |
| 2014 | 98 | 30 | Aberdeen, Midtown |
| 2015 | 97 | 28 |  |
| 2016 | 130 | 25 |  |
| Thereafter | 648 | 77 |  |
| Total | 1208 | 216 |  |

## Liquidity

- \$700 mm acquisition capacity
- \$100 mm operating line (\$ 27 mm drawdown)
- \$31 mm per year principal payments
- No mezzanine loans to be funded Investment Trust


## Long-Term Debt

- Debt limited to $65 \%$ of total asset value
- Current long term debt at 46.0\% of total asset value
- Two types of debt:
- 98.4\% of debt is at fixed rates, with a weighted average interest rate of $5.4 \%$ and an average term to maturity of 5.5 years
- Less than 15\% of debt is fixed rate convertible debentures with interest rates of 6.75\%, 6.3\%, 5.85\% and 5.40\%


## Portfolio Growth

|  | July 2003 | March 31, 2012 |
| :--- | :--- | :--- |
| Book Value | $\$ 436 \mathrm{~mm}$ | $\$ 3,560 \mathrm{~mm}$ |
| Total GLA | 2.76 mm sf | 13.5 mm sf |
| Portfolio Occupancy | $96 \%$ | $96.7 \%$ |

## Portfolio: West



## Portfolio: East



Retail Real Estate
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Investment Trust


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## Board of Directors



Roland A. Cardy $(1,4,5)$
Trustee,
Chairman of the Board


Ian Collier (2,3,4)
Trustee


Kerry D. Adams (1,2,4,5)
Trustee


Ken Field (1,2,4,5)
Trustee


William J. Biggar (1,2,3,4)
Trustee


John Morrison (3)
Trustee

1 - Audit Committee
2-Governance and
Nominating Committee
3 - Distributions Committee
4 - Independent Trustee
5 - Compensation Committee


Brent Hollister $(3,4,5)$
Trustee

## Senior Management Team



John R. Morrison


Ron Perlmutter
Vice President, Investment

Primaris
Retail Real Estate Investment Trust


Louis M. Forbes EVP \& Chief Financial Officer


Anne Morash
Vice President, Development
 Leslie Buist
Vice President, Finance


Patrick Sullivan
SVP, Portfolio Management


Devon Jones
Vice President, Legal


Lesley Gibson
Vice President, Finance


Toran Eggert
Vice President,
Portfolio Management, Eastern Canada


## Unitholders*

Cohen \& Steers
CBRE Clarion Securities
Blackrock (ETF)
CI Investments Inc.
Sentry Select Capital
RBC Global Asset Management

7,108,125
(8.8\%)

6,073,430
(7.5\%)

3,764,466
(4.7\%)

3,190,242 (4.0\%)
2,994,500
(3.7\%)

2,503,293
(3.1\%)


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Primaris



## Outlook

- Primaris to cautiously pursue new acquisitions
- Primaris to look inwards for organic growth opportunities
- Greatest competition in acquisition remains in under $\$ 20 \mathrm{~mm}$ category
- NCIB in place
- Capital safety, stable income, inflation protection
- Shopping centres resilient investments

Investment Trust

## Strategic Objectives: How Primaris Delivers

- Generate stable and growing cash distributions
- Distributions have increased $\mathbf{1 9 \%}$ since IPO, from $\mathbf{\$ 0 . 0 8 5 4}$ in July 2003 to $\$ 0.1016$ in December 2007, $\$ 1.22$ per annum
- Maximize unit value
- Unit value increased $123 \%$ since IPO to 5/14/12
- Expand asset base
- Portfolio has quintupled in GLA, from six assets totaling 2.8 mm square feet in July 2003 to 33 properties totaling 13.7 mm square feet at May 2, 2012.
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## Total Returns

Unitholder Cumulative Total Return (5-yr)


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## Key Ratios

## Key Ratios

## Period end

Operating FFO/unit diluted
NI/unit diluted
Distributions/unit
FFO payout ratio
Same property NOI (cash) growth rate Seasonal revenue in \$'000
EBITDA in \$'000
Interest Coverage
G\&A \$
G\&A \$ without FV on unit-based comp Total revenue G\&A \% of revenues

|  | $\mathbf{2 0 1 2}$ <br> March |  | Dec. | 2011 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Sept. |



## Primaris



## Key Ratios

Occupancy rate-committed Occupancy rate-economic Sales sf
Sales trend - same tenant Sales trend - all tenant rent lift (excl. anchors)

Debt/Total Asset value
Net Debt/EV Net Debt/EBITDA EV/EBITDA
W.Avg. debt term in years
W.Avg. Interest rate
\% of Floating rate debt PUD \% of Total Assets

Average Lease Term \# properties
\# square feet in millions


## Primaris



